Our Mission
The Sheltering Arms Foundation invests in the lives of Minnesota’s children to help them reach their full potential. We fund non-profit organizations and support policies that benefit children and their families who have the least access to resources.

Our History
Sheltering Arms, founded in 1882 by Deaconess Annette Relf, is governed by a Board of Trustees composed of women members of the Episcopal Church of Minnesota. In response to the changing needs of children, Sheltering Arms successively operated an orphanage, a hospital for children with polio and a day school for special needs children. In 1983, Sheltering Arms was reincorporated as The Sheltering Arms Foundation. Consistent with the beliefs of the founders, the Foundation continues to be committed to the well being of children.

The Sheltering Arms Foundation
122 W. Franklin Ave., Suite 303
Minneapolis, MN 55404
612–871–9210
www.sheltering-arms.org

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Denise Mayotte
Associate Director
Diane Grossman

2016–2017
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Dear Friends,

2016-2017 was a strategic planning year for Sheltering Arms and we are excited about the results of many hours of intense discussion both internally and with grantees and external partners. A huge thanks to all who participated and to our skilled facilitators, Karen Gray and Nora Hall. The key goals for the next five years are to:

- Advance equitable solutions to close the opportunity gap.
- Explore opportunities to expand the Foundation's assets.
- Optimize board development and strengths.

We look forward to being a part of changing the outlook for Minnesota’s children and fighting for equity with the help of our strategic plan.

This past year, our efforts included:

- $495,000 in grants to 42 non-profit organizations, five grants to support work on behalf of children and families at Episcopal congregations and three grants to support our collective impact partners.
- Our fourth Sheltering Arms Sunday, celebrated in numerous Episcopal communities around the state.
- Our annual Grantee Convening to share stories of success.
- The Children and Youth Issues Briefing in partnership with the Start Early Funders Coalition, the MN Council of Non-Profits and the MN Council on Foundations that attracted almost 1,000 participants.
- Work on behalf of children through the Start Early Funders Coalition, Minnesota Youth Funders Network, Ignite Afterschool, Mayor Hodges Cradle to K Cabinet and more.

It was an exciting year for our advocacy work as well. The MinneMinds coalition was part of the successful advocacy effort in the 2017 legislature that secured over $100 million in funding for young low-income children, including 420 million for early childhood scholarships, $50 million for school readiness programs, $19 million to Child Care Assistance and $12 million for home visiting.

We thank you for your continuing involvement with the Sheltering Arms Foundation on behalf of our children and our future.

Denise Mayotte     Tina Pfau Gonzales
Executive Director    Board President, 2016-2017
Center City Housing Corporation (CCHC) is an affordable housing developer based in Duluth that has expanded statewide. Gage East Apartments in Rochester opened last year and its 30 units are filled to capacity with previously homeless families, including 30 children 5 and under. To serve those children, CCHC has recreated the Tots of Tomorrow (TOTS) that has been so successful at Steve O’Neil Apartments in Duluth for the residents of East Gage. TOTS is a drop-in respite program designed to support each individual child’s development. The programming uses a mental health lens addressing the effects of trauma and homelessness on the children. In addition, the program provides supports to parents.

TOTS consists of structured group time and home visits to all of the families. Each child has a growth plan for staff to evaluate children during home visits and in the onsite program. A key goal of the program is to build social and emotional competence and strengthen attachment for both parents and children. This two-generation approach will make a big difference in helping Gage East families to transition out of homelessness.

“Support from the Sheltering Arms Foundation at the start-up phase of Gage East has had a huge impact on the lives of young children living at Gage East. Having the program open and available to them as they exited homelessness provided immediate support and stability.”

~ Nancy Cashman, Supportive Housing Director, Center City Housing Corporation

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### Early Childhood

**A Minnesota Without Poverty**

- Poverty Impact Evaluation
  - Statewide • $10,000

**Amaze**

- Spanish Translation Project
  - Statewide • $10,000

**Center City Housing Corp.**

- Gage East TOTS Program
  - Rochester • $15,000

**Centro Tyrone Guzman**

- Siembra Montessori
  - Family Wellness
    - Minneapolis • $10,000

**Child Care Aware of Minnesota**

- Parent Aware
  - Statewide • $15,000

**Children’s Defense Fund of Minnesota**

- Voices and Choices for Children
  - Statewide • $12,500

**CHUM**

- Early Childhood Program at Steve O’Neil Apartments
  - Duluth • $15,000

**Domestic Abuse Project**

- Therapeutic CPP Services
  - Metro Area • $14,500

**Greater Minneapolis Crisis Nursery**

- Healthy Families Initiative
  - Metro Area • $10,000

**Headway Emotional Health Services**

- Native American Families
  - Home Visiting Expansion
    - Minneapolis • $10,000

**Hmong American Partnership**

- Hmoob Toj Siaab
  - Montessori Preschool
    - St. Paul • $10,000

**LDA Minnesota**

- Kindergarten Readiness
  - West Metro • $7,000

**Lifetrack**

- Targeted Home Visiting Coalition
  - Statewide • $15,000

**Northland Foundation**

- Parent Aware Training Project
  - Duluth • $15,000

**Serve Minnesota**

- Family Child Care Reading Corp
  - Minneapolis • $10,000

**St. David’s Center for Child & Family Development**

- Early Childhood Mental Health
  - Metro Area • $10,000

**St. Stephen’s Human Services, Inc.**

- Incredible Years Family Program
  - Minneapolis • $10,000

**Think Small**

- Early Childhood Voices of Parents Advocacy Program
  - Greater Minnesota • $10,000

**Urban Arts Academy**

- Early Childhood Music Program
  - Minneapolis • $10,000

**Washburn Center for Children**

- Child-Parent Psychotherapy
  - Minneapolis • $10,000
CLUES is the largest Latino organization in Minnesota and serves families in locations in both the east and west metro areas. It runs Creando Juntos, a Latino culture based youth program that was developed to build capacity for youth while their parents participate in language classes utilizing a two-generation approach. The program operates in 14-week sessions and many of the families continue through multiple sessions. Creando Juntos operates at both the Minneapolis and St. Paul locations. The program's staff person supervises a strong group of volunteer mentors that deliver the program’s curriculum to up to 15 children per session in each location. All volunteers must be Spanish speaking and many come from area university programs. The program is part of Sprockets in St. Paul and the Phillips Literacy coalition in Minneapolis which helps to bring in community resources.

Sheltering Arms supported the addition of a weekly parent advocacy component within the Creando Juntos program, an addition that families had been requesting. It incorporates parent and child together time, culturally relevant bilingual parenting workshops and a parent-led peer support network.

“As a direct result of the funding received from the Sheltering Arms Foundation, the Creando Juntos program at CLUES has been able to increase our impact on Latino families throughout the Twin Cities Metro. Through this program parents and their children attend workshops and activities developed under the Two-Generation Model of program design with a focus on moving the whole family forward on the pathway to success together. When observing the families who are successfully completing this program we are seeing children who are more engaged, both socially and academically, and parents who are empowered to support their children's developmental and academic success. We couldn't be more thrilled with the results!”

~ Fidelity Goodlaxson, Associate Director of Educational Enrichment

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**Youth Development**

**Way to Grow**
- Great by 8 Program
  - Minneapolis • $12,500

**YWCA of Mankato**
- Ready to Learn
  - Mankato • $15,000

**YWCA of Minneapolis**
- Public Policy Program
  - Metro Area • $10,000

**CLUES**
- Creando Juntos Program
  - Metro Area • $10,000

**Camp Fire Minnesota**
- Raspberry Ridge Club Expansion
  - Metro Area • $10,000

**Centro Guadalupano**
- Andale! Readers
  - Minneapolis • $10,000

**Hibbing Kinship**
- Mentoring Program
  - Greater Minnesota • $10,000

**Honor the Earth**
- Seventh Generation
  - White Earth Reservation • $7,500

**Hope Community, Inc.**
- Learning in Community
  - Minneapolis • $10,000

**Kinship Partners, Inc.**
- Reading Buddies
  - Greater Minnesota • $10,000

**Neighborhood House**
- Canine Inspired Change
  - St. Paul • $14,500

**Opportunity Neighborhood Development Corp.**
- Commons on Penn OST Program
  - Minneapolis • $10,000

**Project Friendship**
- Cultural Liaison
  - Northfield • $5,000

**Simpson Housing Services, Inc.**
- K-5 Literacy Mentoring Program
  - Minneapolis • $15,000

**Twin Cities Housing Development Corp.**
- STEM Initiative
  - Minneapolis • $15,000

**Urban Strategies**
- Green Garden Bakery
  - Minneapolis • $15,000

**YMCA of the Greater Twin Cities**
- Beacons Peer Reading Mentor Initiative
  - Metro Area • $10,000
Voices and Choices for Children is a two year-old coalition fiscal agented and staffed by the Children’s Defense Fund of Minnesota. It works to build power in communities of color and American Indian communities to support policies that contribute to the overall well-being of young children in their communities. The Sheltering Arms Foundation has supported the development of its policy agenda and organizing efforts.

The coalition has grown to more than thirty organizations across the state. Voices and Choices has created a separate advisory group for parents of color called the Voices and Choices Parental Advisory Council. Members of the coalition worked together to create a 2017 legislative agenda that focused on several issues: increased investments in the Childcare Assistance Program (CCAP), no mandatory BA degree requirements for early childhood teachers and providers and the creation of a Community Solutions Fund. Of those goals, the greatest success was some family friendly changes to CCAP that allowed most families to stay enrolled for 12 months. Voices and Choices also held a successful first Children’s Day on the Hill and conducted parent advocacy training.

Voices and Choices grew out of a concern that the voices of communities of color were not being heard clearly enough in other organizing efforts in early childhood including MinneMinds and Start Early. This new early childhood voice provides a safe space for communities of color to determine the best directions for their own communities as well as a strong partner in early childhood efforts.

“At the second session of our Parent Advocacy Training, parents broke into small groups to discuss policies they felt impacted their lives and the lives of their children. They were asked what changes they might make to these policies. One group of parents engaged in an especially complex discussion about how many of the public programs in which they participated seemed designed to keep them from making real progress in their lives. Many knew to the dollar exactly how much money they could make before they would lose ground by losing benefits such as child care support, Medicaid for their kids or housing support. These parents questioned whether policy makers really understood the needs of low-income parents because many policies seemed to lack a real understanding of the kinds of support they needed.”

~ Bharti Wahi, Executive Director
Church of the Holy Apostles is a majority Hmong congregation in east St. Paul. The Sheltering Arms Foundation supported its youth group to spend five days on pilgrimage in and around Brainerd, MN to learn about the life and ministry of Enmegahbowh the first Native Episcopal priest in Minnesota; Ojibwe culture; and the history of the Episcopal Church in Minnesota. The group visited several historic sites related to the life and mission of Enmegahbowh, heard his life story and listened to his writings in location. They saw the site of one of his missions and visited old Fort Ripley where Enmegahbowh and his wife fled for safety during the Dakota Uprising in 1862. The youth viewed demonstrations of traditional dance and clothing and heard traditional stories and played the drum. This pilgrimage helped the Hmong youth of Holy Apostles to understand their own story, culture, and history by learning about Enmegahbowh and Ojibwe people in Minnesota.

Episcopal Community Grants

Church of the Holy Apostles
Enmegahbowh Youth Pilgrimage
Brainerd • $1,000

Messiah Episcopal Church
Great Adventure Days
St. Paul • $1,000

St. John in the Wilderness Episcopal Church
Kids Hope USA
White Bear Lake • $1,000

St. Mary’s Episcopal Church
Galtier Volunteer Partnership
St. Paul • $1,000

St. Paul’s Episcopal Church
Olive Branch Residence Play Space
Duluth • $1,000

After learning about Indian boarding schools and the prohibition on the students speaking their Native language, a high school age participant said, “No one took us away from our families, but we are like the Indian children because we’re losing our Hmong language and culture. I remember knowing how to speak Hmong when I went to kindergarten, and then I was taught English, and now I’ve lost most of my Hmong. “And,” he added, “my younger siblings can’t understand their grandparents at all.” He lamented the loss of connection to their Hmong identity, language and culture. That night the youth decided they wanted a monthly Hmong Culture and Language night.
Donors

$1,000+
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Adelaide Cline
Ted and Karen Contag through the Ted and Karen Contag Family Fund of InFaith Community Foundation
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Eleni Skevas
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Jackie and John Sullivan
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Jill Thompson
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John and Melissa Uppgren
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Fei Wong McKhann
May Ko Yang
Nancy Zwickewy

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With the generous support of these individuals and corporations, The Sheltering Arms Foundation is able to make a difference in the lives of children and families in the state of Minnesota. All gifts, regardless of size, are important to The Sheltering Arms Foundation and its future. We make every effort to ensure that each donor is properly recognized. Please let us know of any omission or corrections.

Sister Annette Relf SAF Sustainers’ Circle

Sister Annette Relf founded Sheltering Arms in the late 1800’s, and the Foundation we have today is her legacy. We have named our sustaining membership in her honor. You can become part of the Sustainers’ Circle simply by making a monthly donation of any amount. This is now your legacy, too.

A special thank you to our Sustainers’ Circle members for your continuous support!

Laura Bathke
Tom and Catherine Beringer
Leslie Brunfelt
MerLynne and Patrick Byrne
Renee Campion
Greg and Janice Dames
Barbara Hanson Dennis
John and Marcia Diracles
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Christabel and James Grant
Julia Gutz Moller
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Margo Herman
Carla Johnson
Wendy Johnson
Kay Kramer and Sally Johnson
Wendy Johnson
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Edie Meissner
Maria Mitchell
Tina Pfau Gonzales and Victor Gonzales
James and Joanne Pfau
Fiona and Ravi Pradhan
Melissa and Todd Stoddart
Lindsey and Mike Strand
Barbara Swan
Jill Thompson
Kim Wiseman
Fei Wong McKhann

In Memory of

Shirley Emelle
by Paulette Lonzo
Lisa Holmberg
by Susan Dingle
Bonnie J. Kubes
by Jeanne Klukas
by Nancy Merritt
Peggy Larson
by Susan Dingle
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Gloria Thayer
by Birdie Hix Carter
Elizabeth Tully
by Dar and David Haskin
Sadie Walker
by Joyce Walker
The Ven. Dr. Irma Wyman
by Barbara Dennis

In Honor of

Rebecca Hawthorne
by Elaine Killen
Cara and David Holmberg
by Mary Jo Gould
by Cynthia and Ron Holmberg
Margo Herman
by Kristine Litzow
Brenda Hill
by Linda Garrett
Kay Kramer
by Margo Maris
Kay Kramer and Shelly Murray
by Susan Barnes and Claudia Helt
Irene Skevas
by Eleni Skevas
Statement of Financial Position

<table>
<thead>
<tr>
<th>Assets</th>
<th>2017</th>
<th>2016</th>
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<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
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<td>Holdback Receivables</td>
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<td>Investments</td>
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<td>Beneficial Interest in Perpetual Trusts</td>
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<td>Prepaid Expenses</td>
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<td><strong>Total Assets</strong></td>
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<td>$14,716,952</td>
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<table>
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<tr>
<th>Liabilities and Net Assets</th>
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<tr>
<td><strong>Current</strong></td>
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<tr>
<td>Unpaid Grant Commitments</td>
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<td>Accounts Payable and Accrued Liabilities</td>
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<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$15,618,037</td>
<td>$14,716,952</td>
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Complete audited financial statements are available upon request from the Foundation office. Audit performed by Wilkerson Guthmann.

Statement of Activities

<table>
<thead>
<tr>
<th>Unrestricted Net Assets</th>
<th>2017</th>
<th>2016</th>
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<tbody>
<tr>
<td>Revenue and Support</td>
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<td>Investments Income</td>
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<td>Net Realized and Unrealized Gains on Investments</td>
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<td>Contributions and Other Income</td>
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<td><strong>Total Revenue</strong></td>
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<td>Expenses</td>
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<td>Grants Awarded, Net of Refunds and Revisions</td>
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<td>Advocacy and Grants Management</td>
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<td>Operational Expenses:</td>
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<td>Management and General</td>
<td>$177,055</td>
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<td>Fund Development</td>
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<td>Investment and Custodial Fees</td>
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<td><strong>Total Expenses</strong></td>
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<td><strong>Net Change in Unrestricted Net Assets</strong></td>
<td>$887,667</td>
<td>$(1,456,834)</td>
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| Permanently Restricted Net Assets        | 2017       | 2016       |
| Revenue                                  |            |            |
| Gain on Beneficial Interest in Perpetual Trusts | $21,241   | $(50,594) |
| **Net Change in Permanently Restricted Net Assets** | $21,241   | $(50,594) |
| **Change in Net Assets**                 | $908,908   | $(1,507,428) |

The Foundation uses the accrual method of accounting for financial reporting purposes. Under the accrual method, revenues are recorded when earned, contributions are recorded when an unconditional promise to give has been received, and expenses are recorded when incurred. Grants are recorded when approved by the Foundation's Board of Trustees. Grant awards that extend more than one year into the future are not recorded due to their conditional nature as the grantee needs to meet certain requirements before subsequent year awards are approved for payment.